



# SIX SIGMA SOFTWARE DEVELOPMENT



Second Edition

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CHRISTINE B. TAYNTOR

# Six Sigma Software Development Second Edition

**Andrew Sleeper**



## **Six Sigma Software Development Second Edition:**

Six Sigma Software Development Christine B. Tayntor, 2014-10-31 Since Six Sigma has had marked success in improving quality in other settings and since the quality of software remains poor it seems a natural evolution to apply the concepts and tools of Six Sigma to system development and the IT department Until now however there were no books available that applied these concepts to the system development p **Six Sigma Software Development** Christine B.

Tayntor, 2007-03-27 Even though Six Sigma programs have successfully been implemented in practice many IT departments remain skeptical of the process or are unaware of how the tools can be used to improve system development Removing the mystique surrounding this technique Six Sigma Software Development Second Edition demonstrates how Six Sigma tools and concepts c Applying Design for Six Sigma to Software and Hardware Systems Eric Maass, Patricia D. McNair, 2010 The Practical Example Rich Guide to Building Better Systems Software and Hardware with DFSS Design for Six Sigma DFSS offers engineers powerful opportunities to develop more successful systems software hardware and processes In Applying Design for Six Sigma to Software and Hardware Systems two leading experts offer a realistic step by step process for succeeding with DFSS Their clear start to finish roadmap is designed for successfully developing complex high technology products and systems that require both software and hardware development Drawing on their unsurpassed experience leading Six Sigma at Motorola the authors cover the entire project lifecycle from business case through scheduling customer driven requirements gathering through execution They provide real world examples for applying their techniques to software alone hardware alone and systems composed of both Product developers will find proven job aids and specific guidance about what teams and team members need to do at every stage Using this book s integrated systems approach marketers software professionals and hardware developers can converge all their efforts on what really matters addressing the customer s true needs Learn how to Ensure that your entire team shares a solid understanding of customer needs Define measurable critical parameters that reflect customer requirements Thoroughly assess business case risk and opportunity in the context of product roadmaps and portfolios Prioritize development decisions and scheduling in the face of resource constraints Flow critical parameters down to quantifiable verifiable requirements for every sub process subsystem and component Use predictive engineering and advanced optimization to build products that robustly handle variations in manufacturing and usage Verify system capabilities and reliability based on pilots or early production samples Master new statistical techniques for ensuring that supply chains deliver on time with minimal inventory Choose the right DFSS tools using the authors step by step flowchart If you re an engineer involved in developing any new technology solution this book will help you reflect the real Voice of the Customer achieve better results faster and eliminate fingerpointing About the Web Site The accompanying Web site sigmaexperts.com dfss provides an interactive DFSS flowchart templates exercises examples and tools *Six Sigma Software Quality Improvement* Vic Nanda, Jeffrey Robinson, 2011-03-08 Proven techniques for improving software and

process quality with Six Sigma This practical in depth guide explains how to apply Six Sigma to solve common product and process improvement challenges in the software and IT industry Six Sigma Software Quality Improvement covers Define Measure Analyze Improve and Control DMAIC Lean Six Sigma Design for Six Sigma DFSS and Define Measure Analyze Design and Verify DMADV Featuring more than 20 success stories from Motorola IBM Cisco Seagate Xerox Thomson Reuters TCS EMC Infosys and Convergys the book offers first hand accounts of corporate Six Sigma programs and explains how these companies are successfully leveraging Six Sigma for software process and quality improvement The success stories reveal how Motorola minimized business risk before changing business critical applications TCS improved fraud detection for a global bank Infosys improved software development productivity for a large multinational bank IBM reduced help desk escalations and overhead activities EMC improved development productivity Motorola realized significant cost avoidance by streamlining processes and project documentation Xerox achieved high speed product development Seagate reduced application downtime and improved availability to 99.99% Cisco successfully reinvented its Six Sigma program Convergys injected Six Sigma into the company's DNA Thomson Reuters Six Sigma program gathered significant momentum in a short time Six Sigma was successfully applied in many other projects for defect reduction cycle time reduction productivity improvement and more

**Six Sigma with R** Emilio L. Cano, Javier Martinez Moguerza, Andrés Redchuk, 2012-07-04 Six Sigma has arisen in the last two decades as a breakthrough Quality Management Methodology With Six Sigma we are solving problems and improving processes using as a basis one of the most powerful tools of human development the scientific method For the analysis of data Six Sigma requires the use of statistical software being R an Open Source option that fulfills this requirement R is a software system that includes a programming language widely used in academic and research departments Nowadays it is becoming a real alternative within corporate environments The aim of this book is to show how R can be used as the software tool in the development of Six Sigma projects The book includes a gentle introduction to Six Sigma and a variety of examples showing how to use R within real situations It has been conceived as a self contained piece Therefore it is addressed not only to Six Sigma practitioners but also to professionals trying to initiate themselves in this management methodology The book may be used as a text book as well

**Process Improvement Essentials** James R. Persse, PhD, 2006-09-14 Today technology has become too much a part of overall corporate success for its effectiveness to be left to chance The stakes are too high Fortunately the idea of quality management is being reinvigorated In the last decade process programs have become more and more prevalent And out of all the available options three have moved to the top of the chain These three are The 9001 2000 Quality Management Standard from the International Standards Organization The Capability Maturity Model Integration from the Software Engineering Institute and Six Sigma a methodology for improvement shaped by companies such as Motorola Honeywell and General Electric These recognized and proven quality programs are rising in popularity as more technology managers are looking for ways to help remove degrees of risk and

uncertainty from their business equations and to introduce methods of predictability that better ensure success Process Improvement Essentials combines the foundation needed to understand process improvement theory with the best practices to help individuals implement process improvement initiatives in their organization The three leading programs ISO 9001 2000 CMMI and Six Sigma amidst the buzz and hype tend to get lumped together under a common label This book delivers a combined guide to all three programs compares their applicability and then sets the foundation for further exploration It s a one stop shop designed to give you a working orientation to what the field is all about **Six Sigma for Powerful Improvement** Charles T. Carroll,2013-05-09 Although the Six Sigma Define Measure Analyze Improve Control DMAIC methodology is a widely accepted tool for achieving efficient management of all aspects of operations there are still many unwarranted concerns about its perceived complexity and implementation costs Dispelling these myths Six Sigma for Powerful Improvement A Green Belt DMAIC Training System with Software Tools and a 25 Lesson Course clarifies the long accepted statistical and logical processes of Six Sigma and provides you with tools you can use again and again in your own real world projects removing any doubts regarding their simplicity and doability Not only does the book provide you with reasons for using the tools it reveals the underlying doctrines formulas and steps required Although the tools and techniques presented are specifically associated with the DMAIC philosophy they are applicable across a wide range of management and improvement scenarios Explaining Six Sigma processes in language that s easy to understand the book starts with an overview followed by specific techniques and procedures It presents detailed illustrated lesson segments that include an agenda roadmap objectives and a list of takeaway concepts It also Provides seven separate Excel tool templates each with its own user guide and additional smaller tools Presents completed Excel sample workbooks for each tool to facilitate your comprehension and utilization confidence Includes downloadable resources with a PowerPoint based DMAIC training course the aforementioned Excel based Six Sigma tools and workbooks and extensive instructor s notes embedded in each lesson Trained as and employed as a Black Belt and later as a Master Black Belt the author presents doctrines and procedures with a strong pedigree and history of success The book uses hundreds of figures and tables to illustrate key concepts and also makes them available in full color on the downloadable resources This is also true of the figures in the user guides that document the accompanying tools For each of the tools the book includes a completed sample workbook The PowerPoint and Excel lessons and tools are provided in both 2007 and 97 2003 versions **Lean Six Sigma Demystified** Jay

Arthur,2008-03-06 Typical Lean Six Sigma training takes 10 to 20 days at costs ranging from 5 000 to 40 000 per person

*Six Sigma Software Development* Christine B. Tayntor,2018-04-30 Even though Six Sigma programs have successfully been implemented in practice many IT departments remain skeptical of the process or are unaware of how the tools can be used to improve system development Removing the mystique surrounding this technique Six Sigma Software Development Second Edition demonstrates how Six Sigma tools and concepts can be used to enhance the system development process

Revised and updated this second edition clearly explains Six Sigma concepts and their application maps Six Sigma concepts and tools to all aspects of system development and proposes the use of Six Sigma tools to evaluate and improve the overall performance of the IT department In addition to classic Six Sigma the book introduces Design for Six Sigma DFSS and illustrates when and how its tools and techniques can be used to increase the robustness and reliability of a new system It also shows how the judicious application of lean tools can reduce the complexity of IT processes thus shortening the time needed to translate customer requirements into completed systems and increasing customer satisfaction

**Quality Function Deployment and Six Sigma** Joseph P. Ficalora, Lou Cohen, 2010 Detailed expert guidance on using Quality Function Deployment and Voice of the Customer in Six Sigma environments A complete update to Lou Cohen's classic process improvement guide now fully aligns QFD with all modern Six Sigma methodologies Includes an expanded start to finish case study demonstrating how QFD functions from all angles including design marketing technology and service Revised by Joe Ficalora and his team of world class experts at Six Sigma Breakthrough Technologies The first edition of Lou Cohen's Quality Function Deployment helped thousands of organizations use QFD to deliver higher quality more userfocused product designs while introducing techniques that anticipated powerful recent innovations such as Design for Six Sigma DFSS Now Cohen's classic has been thoroughly updated to fully align QFD with the latest Six Sigma methodologies Revised by world class Six Sigma expert Joe Ficalora and his team at Six Sigma Breakthrough Technologies this new edition offers a comprehensive perspective on QFD built on methodologies derived from dozens of successful Six Sigma and DFSS deployments Through an expanded start to finish case study the authors show how QFD should function from all angles including design marketing technology and service They systematically illuminate powerful linkages between QFD and Six Sigma DFSS Marketing for Six Sigma MFSS and Technology for Six Sigma TFSS

Voice of the Customer Kai Yang, 2007-11-14 Discover All the Advantages of Using Design for Six Sigma to Develop and Build Customer Value Based Products Voice of the Customer Capture and Analysis equips Six Sigma you with the skills needed to create and deploy surveys capture real customers need with ethnographic methods immediately analyze the results and coordinate and drive responsive actions Quality expert Kai Yang explains how to utilize the statistical methods of Design for Six Sigma to identify key customer needs and assess the cost of poor quality He then shows how to design robust products to meet those needs optimize product life cycles and accurately validate their findings Voice of the Customer Capture and Analysis features a wealth of information on Six Sigma and value creation customer survey design administration and analysis ethnographic research process management and Lean Product Development the deployment of customer value into products DFSS and value engineering This product design tool enables you to Minimize sources of response and measurement error Discern customer preferences Design VOC research to minimize mistranslation Respond to analytical implications of VOC data Optimize design to decrease sensitivity of CTQs to process parameters With the help of Voice of the Customer Capture and

Analysis you can now acquire the skills needed to truly understand a customer's wants and needs in order to develop and build optimal products. Most Design for Six Sigma product development teams fall short of truly understanding their customers' wants and needs until it is too late. Market research studies and reports simply do not provide sufficient guidance. Today's Six Sigma practitioners need a comprehensive approach to designing and building customer value-based products. Voice of the Customer Capture and Analysis now gives you the ability to create and deploy surveys that capture real voice of the customer in the field, immediately analyze the results and coordinate and drive responsive actions. This powerful product development tool demonstrates how to utilize the statistical methods of Design for Six Sigma to identify key customer needs, assess the cost of poor quality design, robust products to meet those needs, optimize product life cycles and accurately validate their findings. By using the expert methods, strategies and guidelines presented in Voice of the Customer Capture and Analysis, you can harness VOC data to create value-based products. Employ Design for Six Sigma to optimize value creation. Become proactive in gathering VOC information. Improve customer survey design, administration and analysis. Accurately process VOC data. Deploy customer value into products. DFSS. Perform effective quality function deployment. QFD. Get the most out of value engineering. Capitalize on creative design methods. Utilize process management and Lean Product Development. Apply statistical techniques and Six Sigma metrics. This wide-ranging resource will give you the ability to minimize sources of response and measurement error, clearly discern customer preferences, design VOC research to minimize the perils of mistranslation, respond to analytical implications of VOC data and optimize design to decrease sensitivity of CTQs to process parameters. Comprehensive and authoritative Voice of the Customer Capture and Analysis provides you with all the tools you need to fully understand customer needs and wants, and then develop and build outstanding products that meet or exceed customer expectations.

Lean Six Sigma for Hospitals: Simple Steps to Fast, Affordable, and Flawless Healthcare Jay Arthur, 2011-02-22 DELIVER FASTER BETTER AND CHEAPER HEALTHCARE IN AS FEW AS FIVE DAYS 4 STAR DOODY'S REVIEW The main purpose is to present simple steps to help hospitals start getting faster, better and cheaper in five days or less while achieving the goal of fast, affordable and flawless healthcare. Healthcare has many opportunities for improvement and the use of Lean Six Sigma concepts can make a dramatic impact. This book provides the basic information to do that. Doody's Review Service Lean Six Sigma for Hospitals: Simple Steps to Fast, Affordable, Flawless Healthcare explains how to use tested Lean Six Sigma methods and tools to rapidly improve hospital operations and quality of care and reduce costs. These proven strategies follow the patient from the front door of the hospital or emergency room all the way through discharge, examining key aspects of patient flow and quality. The trail of billing and collections is also followed to discover and eliminate cash flow leaks. This practical guide emphasizes both the clinical and operational sides to reduce the three demons of quality: delay, defects and deviation. Real world case studies from major hospitals illustrate successful implementations of Lean Six Sigma. Coverage includes: Achieving a faster, better hospital in five days; emergency department door to balloon time

operating room medical imaging lab nursing unit clinical staff pharmacy order accuracy diagnosis ICU Lean for accelerated patient flow Reducing medical errors with Six Sigma Creating a more profitable hospital in five days by reducing denied rejected and appealed claims Six Sigma for hospitals Excel power tools for Lean Six Sigma Identifying improvement projects through data mining and analysis Sustaining improvement using control charts Laser focused process innovation Statistical tools for Lean Six Sigma Implementing Lean Six Sigma      *Successful Software Development* Scott E. Donaldson, Stanley G. Siegel, 2001 Rev ed of Cultivating successful software development c1997      **Six Sigma for Technical Processes** Clyde M. Creveling, 2019-11-21 Use Six Sigma to achieve and sustain excellence in product development and commercialization To sustain growth and profitability companies must tightly align product development and commercialization to fast changing customer requirements In this book Clyde Creveling identifies the four process areas most crucial to doing so and shows executives and managers how to optimize each of them Creveling introduces a Six Sigma enabled workflow that encompasses strategic product technology portfolio definition and development research and technology development R TD tactical design engineering processes for commercialization and operational production and service support He presents tools methods and best practices for selecting the right projects prioritizing them and executing them rapidly consistently and successfully Integrate all key technical processes so they work together in harmony Create Phase Gate control plans for delivering products with minimal risk Establish scorecards for risk management in technical processes Use Six Sigma tools such as Monte Carlo and FMEA to improve project management Bring discipline to your product and technology portfolio renewal processes Systematically optimize your commercialization processes Define stripped down Fast Track processes for commercializing high risk high reward opportunities Provide effective operational support after you launch your product Preview the future of lean and Six Sigma in technical processes Use lean techniques to streamline repeatable processes such as R D product design and post launch production engineering support Learn how to manage the risk of doing a fast track commercialization project when you really must cut corners to get a product out into the market before your opportunity evaporates Foreword by John Boselli xiii Preface xv About the Author xxi Chapter 1 Introduction to Six Sigma for Technical Processes 1 Chapter 2 Scorecards for Risk Management in Technical Processes 21 Chapter 3 Project Management in Technical Processes 35 Chapter 4 Strategic Product and Technology Portfolio Renewal Process 51 Chapter 5 Strategic Research and Technology Development Process 95 Chapter 6 Tactical Product Commercialization Process 163 Chapter 7 Fast Track Commercialization 275 Chapter 8 Operational Post Launch Engineering Support Processes 293 Chapter 9 Future Trends in Six Sigma and Technical Processes 317 Glossary 323 Index 351      SOFTWARE ENGINEERING, SECOND EDITION JAMES, K. L., 2016 The concepts trends and practices in different phases of software development have taken sufficient advancement from the traditional ones With these changes methods of developing software system architecture software design software coding software maintenance and software project management have taken new shapes Software



Engineering discusses the principles methodologies trends and practices associated with different phases of software engineering Starting from the basics the book progresses slowly to advanced and emerging topics on software project management process models developing methodologies software specification testing quality control deployment software security maintenance and software reuse Case study is a special feature of this book that discusses real life situation of dealing with IT related problems and finding their practical solutions in an easy manner Elegant and simple style of presentation makes reading of this book a pleasant experience Students of Computer Science and Engineering Information Technology and Computer Applications should find this book highly useful It would also be useful for IT technology professionals who are interested to get acquainted with the latest and the newest technologies New to This Edition Chapter end exercises at the end of each chapter Exclusive Do it Yourself sections in all the chapters New Case Studies New topics on Vendor selection and management Cloud computing development Open source development IDE MIMO technology and NET

Lean Software Development Mary Poppendieck, Tom Poppendieck, 2003-05-08 Lean Software Development An Agile Toolkit Adapting agile practices to your development organization Uncovering and eradicating waste throughout the software development lifecycle Practical techniques for every development manager project manager and technical leader Lean software development applying agile principles to your organization In Lean Software Development Mary and Tom Poppendieck identify seven fundamental lean principles adapt them for the world of software development and show how they can serve as the foundation for agile development approaches that work Along the way they introduce 22 thinking tools that can help you customize the right agile practices for any environment Better cheaper faster software development You can have all three if you adopt the same lean principles that have already revolutionized manufacturing logistics and product development Iterating towards excellence software development as an exercise in discovery Managing uncertainty decide as late as possible by building change into the system Compressing the value stream rapid development feedback and improvement Empowering teams and individuals without compromising coordination Software with integrity promoting coherence usability fitness maintainability and adaptability How to see the whole even when your developers are scattered across multiple locations and contractors Simply put Lean Software Development helps you refocus development on value flow and people so you can achieve breakthrough quality savings speed and business alignment **Maximizing ROI on Software Development** Vijay Sikka, 2004-10-28 Maximizing ROI on Software Development explains how to execute best quality software development and testing while maximizing business value It discusses Applied ROI in the context of methodologies such as Agile and Extreme Programming and traditional methodologies including Six Sigma the Capability Maturity Model CMM Total Cost of Ownershi *Software Design for Six Sigma* Basem S. El-Haik, Adnan Shaout, 2011-02-16 This proposal constitutes an algorithm of design applying the design for six sigma thinking tools and philosophy to software design The algorithm will also include conceptual design frameworks mathematical derivation for Six Sigma capability

upfront to enable design teams to disregard concepts that are not capable upfront learning the software development cycle and saving development costs The uniqueness of this book lies in bringing all those methodologies under the umbrella of design and provide detailed description about how these methods QFD DOE the robust method FMEA Design for X Axiomatic Design TRIZ can be utilized to help quality improvement in software development what kinds of different roles those methods play in various stages of design and how to combine those methods to form a comprehensive strategy a design algorithm to tackle any quality issues in the design stage      *Six Sigma Simplified* Jay Arthur,2001-01-15 The perfect primer for anyone who wants to familiarize themselves with Six Sigma what it is and how to implement it without spending a fortune Developed for busy problem solvers who are dissatisfied with the current all or nothing approach to solving mission critical business problems It describes a proven crawl walk run methodology that delivers laser focused problem solving and results      **Six Sigma Distribution Modeling** Andrew Sleeper,2007-01-09 Publisher s Note Products purchased from Third Party sellers are not guaranteed by the publisher for quality authenticity or access to any online entitlements included with the product Sleeper provides six sigma practitioners with the tools which will allow them to stand out from your competitors by using advanced statistical and modeling tools for more in depth analysis Understanding and properly utilizing statistical data distributions is one of the most important and difficult skills for a six sigma practitioner to possess Sleeper provides six sigma practitioners with a road map for selecting and using distributions for more precise outcomes With the added value of Crystal Ball Modeling software this book becomes a powerful tool for analyzing and modeling difficult data quickly and efficiently

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